

# INVESTOR DAY 2019

#### Risk management

Speaker: Giorgi Chiladze, Chief Risk Officer







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#### RISK GOVERNANCE AND NEW REGULATORY LANDSCAPE

#### T RISK

### **RISK GOVERNANCE**









- Capital risk
- Liquidity risk
- Interest rate risk
- FX risk
- Market risk







AUDIT COMMITTEE

#### INTERNAL AUDIT

#### **RISK MANAGEMENT**

- Corporate credit
- Retail credit
- Counterparty credit
- Credit concentration
- Collateral



- AML
- Regulatory
- $\circ$  Tax
- Reporting
- Reputational









#### **RISK GOVERNANCE**



#### WE CONSTANTLY RE-EVALUATE EXISTING FRAMEWORK

- To strengthen the risk culture within the organisation
- To increase the engagement of the business in managing the risk we take
- To improve the decision-making process



#### **ALIGNMENT WITH STRATEGIC PRIORITIES**

### RISK MANAGEMENT AS AN ENABLER IN REACHING OUR STRATEGIC GOALS



- Customer-focused
- Cost efficient



- Digitalisation/automation
- Advanced data analytics

### **CREDIT UNDERWRITING**



Fully automated decisions in total requests



Pre-approved in total credits sold

#### <5MIN

Decision time in 67% of the 89k applications processed per month



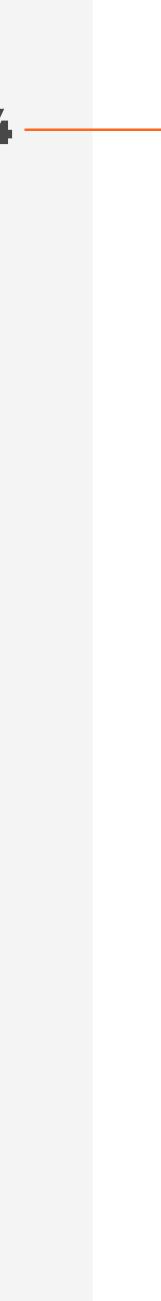
Of micro business clients has a pre-approved credit offer



Of the total micro loans issued are from credit offers

#### **15MIN**

Application processing time in agro lending





### **FULLY BASEL III COMPLIANT**

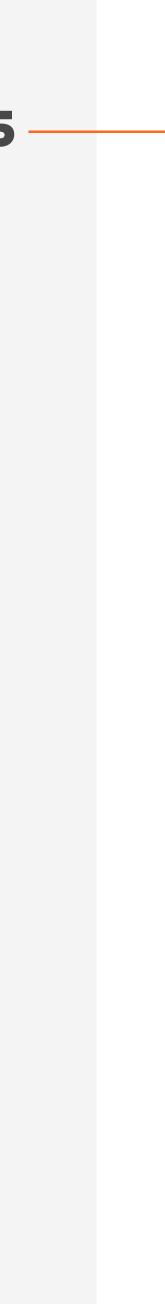


#### **DE-RISKING GEORGIAN BANKING SECTOR**

LCR, NSFR (NSFR to be introduced in 3Q19)

### MORE CAPITAL THAN YOU SEE

(IFRS vs. NBG, 100% risk weighting for NBG reserves)





### **BAN ON FOREIGN CURRENCY LENDING UP TO GEL 200,000**

#### **30% RESERVE REQUIREMENT FOR FOREIGN CURRENCY DEPOSITS AND SHORT-TERM BORROWINGS**

**DE-RISKING GEORGIAN BANKING SECTOR** 



**DE-RISKING GEORGIAN BANKING SECTOR** 

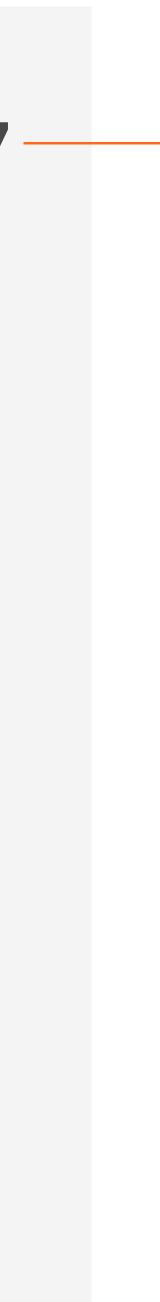


### **CAPS ON PTI AND LTV RATIOS**

**50% CAP ON INTEREST RATES** 

### **LIMITED PAYDAY LOANS**

#### **REQUIREMENT OF FORMAL PROOF OF INCOME**

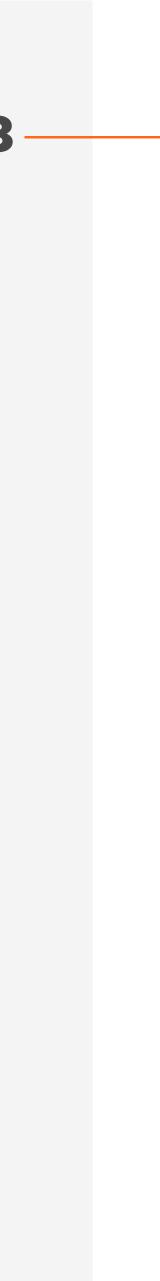


#### **DE-RISKING GEORGIAN BANKING SECTOR**

## **DEBT RELIEF INITIATIVE**

### **DEBT RELIEF TO THE MOST STRESSED BORROWERS**

# AROUND 600,000 BORROWERS AFFECTED





### **BASEL III CAPITAL AND LIQUIDITY**

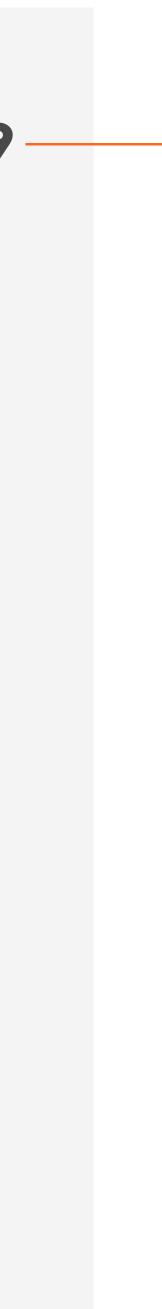
#### **RESPONSIBLE LENDING** REGULATION

#### **DE-RISKING THE GEORGIAN BANKING SECTOR**



### **DE-DOLLARISATION**

### **DEBT RELIEF INITIATIVE**

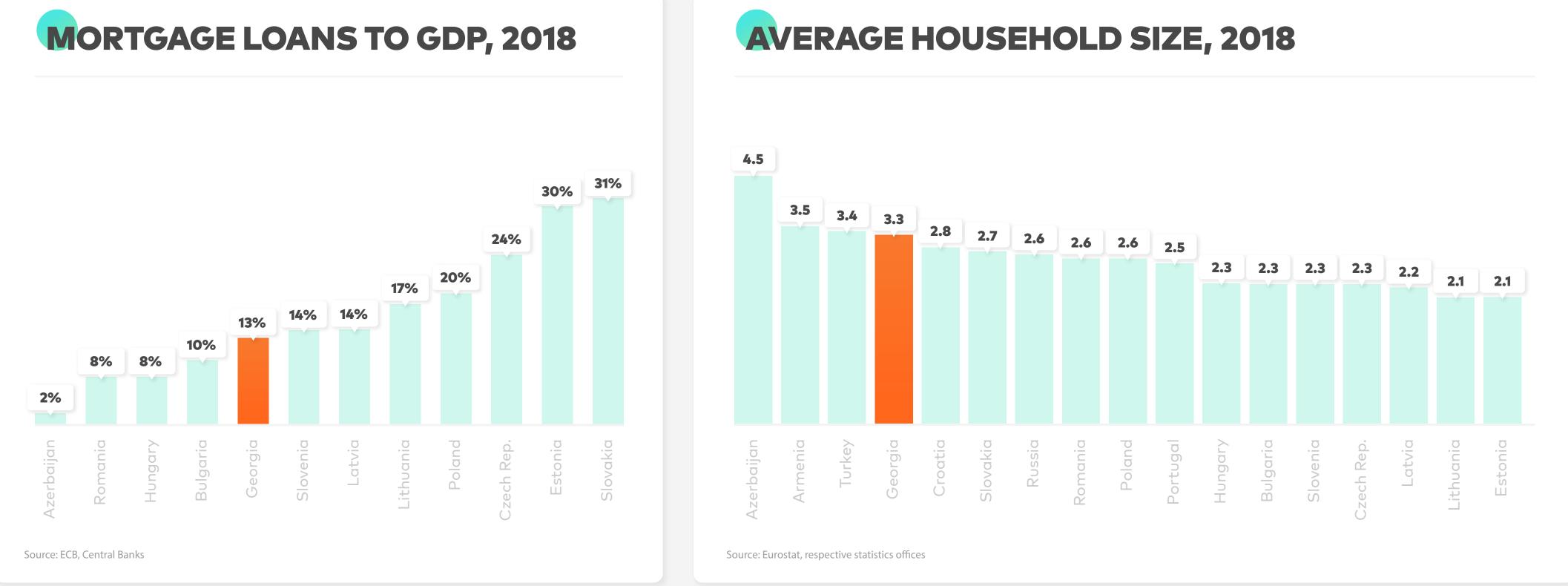


#### **REGULATION IMPACT ON LOAN GROWTH**

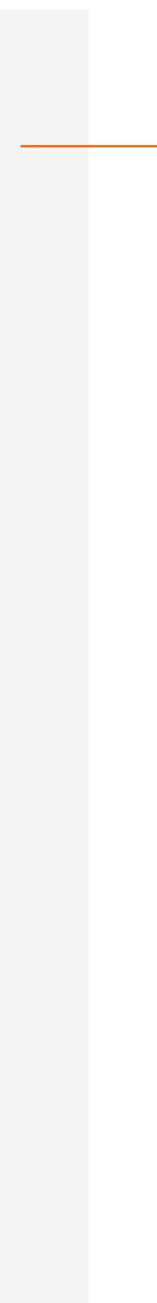
#### **MODERATED RETAIL GROWTH IN 1Q19**

Consumer<sup>(1)</sup> – 0.4% decline y-o-y in 1Q19 vs. 27.2% y-o-y growth in 1Q18 \_\_\_\_ Mortgage - 45.6% y-o-y growth in 1Q19 vs. 49.2% y-o-y growth in 1Q18 

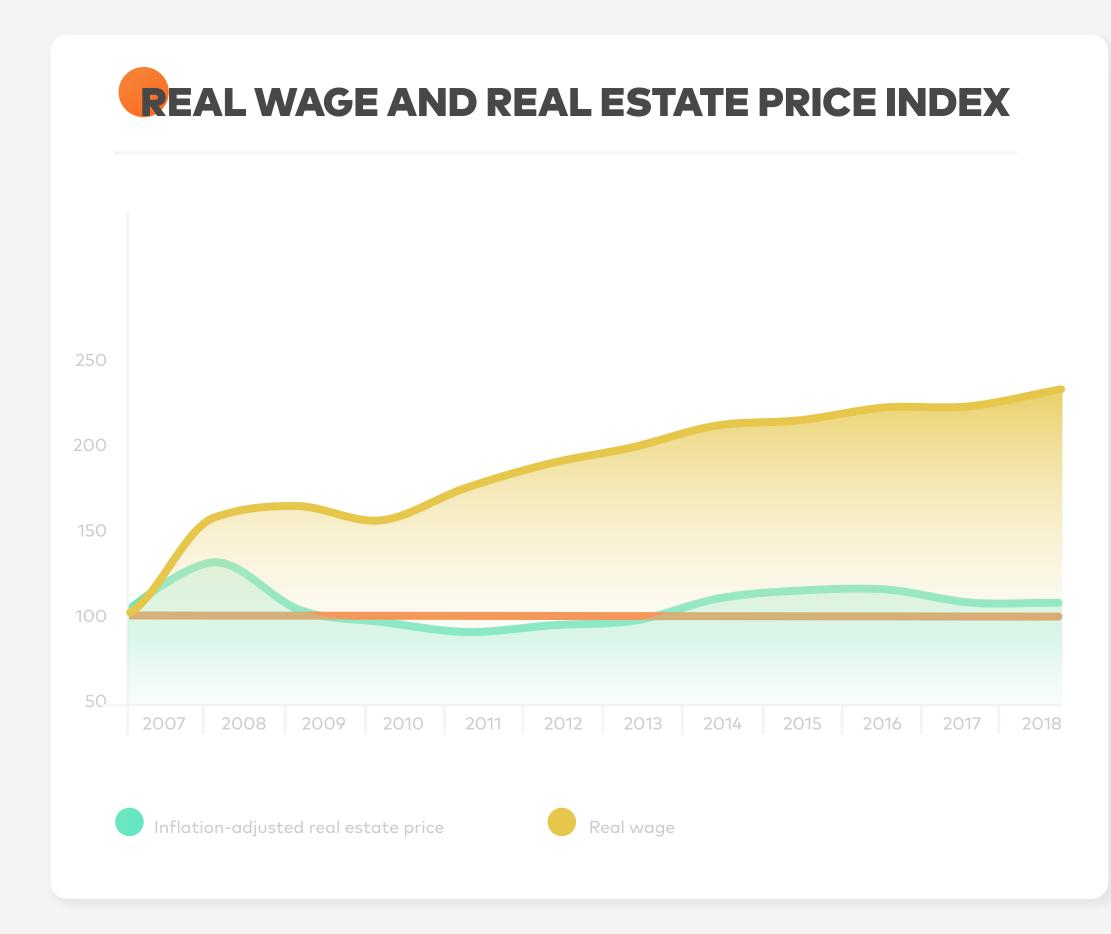
#### **BUT... WITH LESS THAN 100,000 MORTGAGE LOANS**

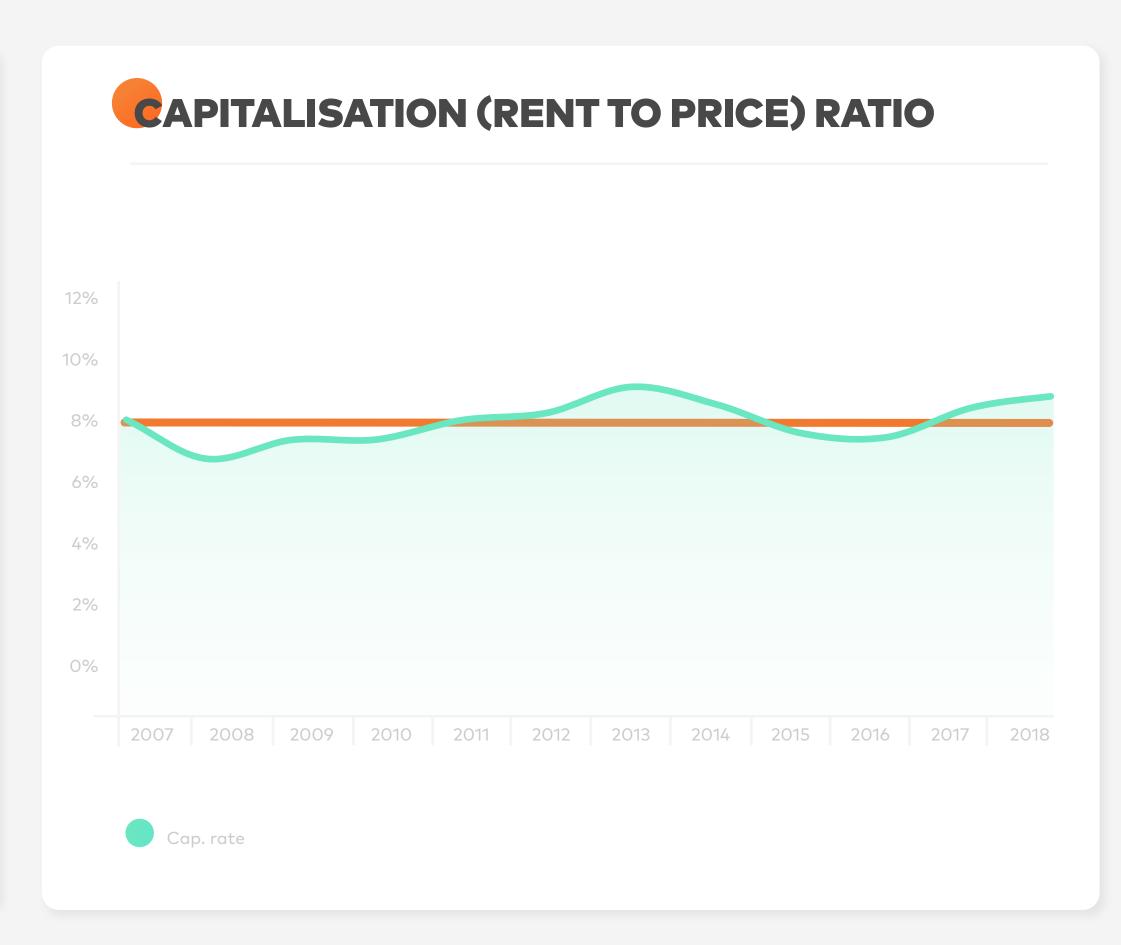


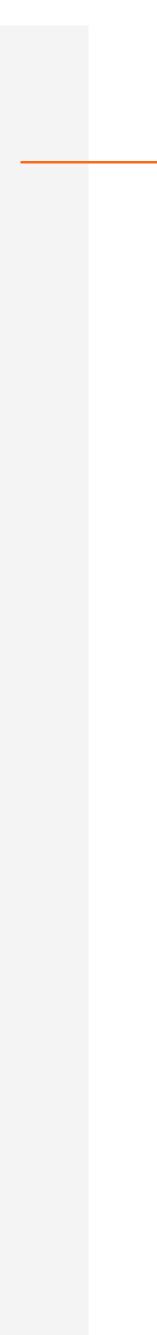
<sup>(1)</sup> Includes all retail loans, except for MSME and mortgages



#### **REAL ESTATE - MORE AFFORDABLE**

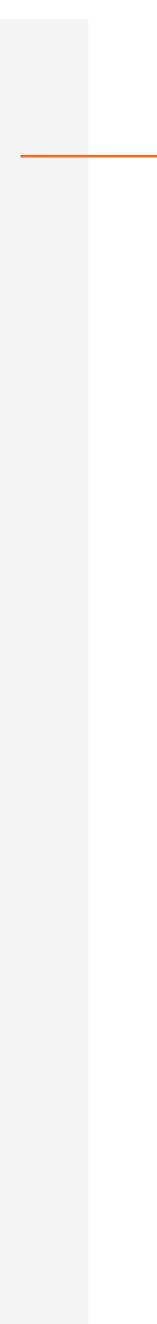




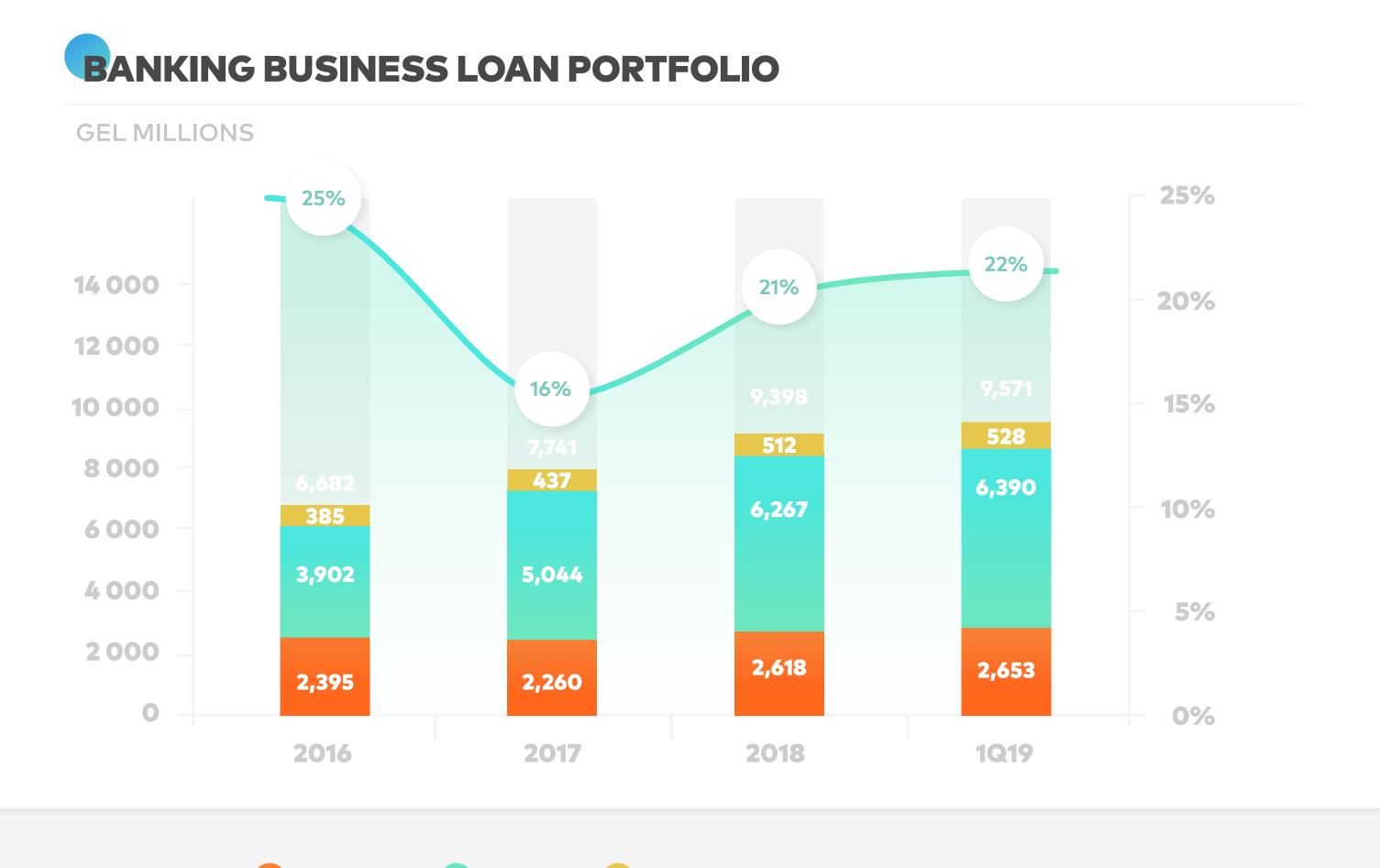






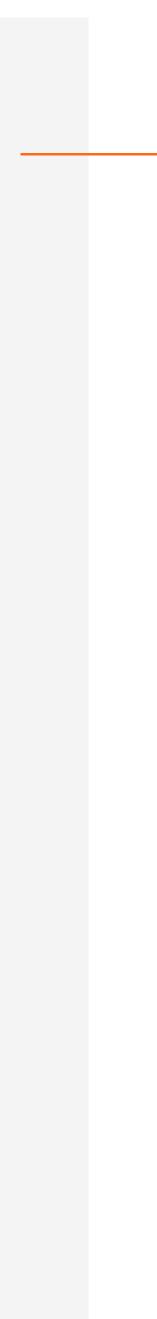


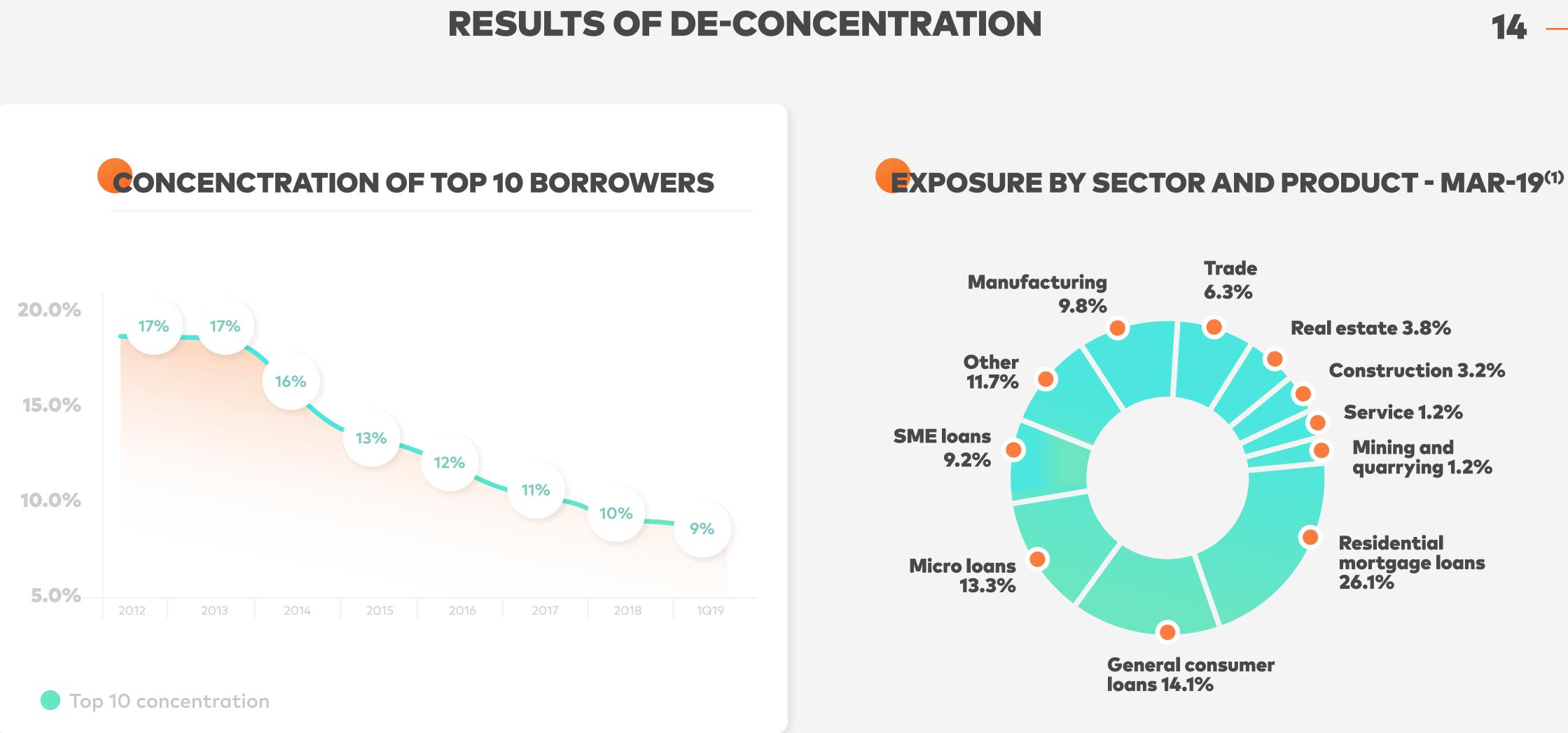
#### LOAN PORTFOLIO DYNAMICS



<sup>(1)</sup> Other mainly includes BNB and intersegment eliminations

CIB RB Other<sup>(1)</sup> — y-o-y growth rate

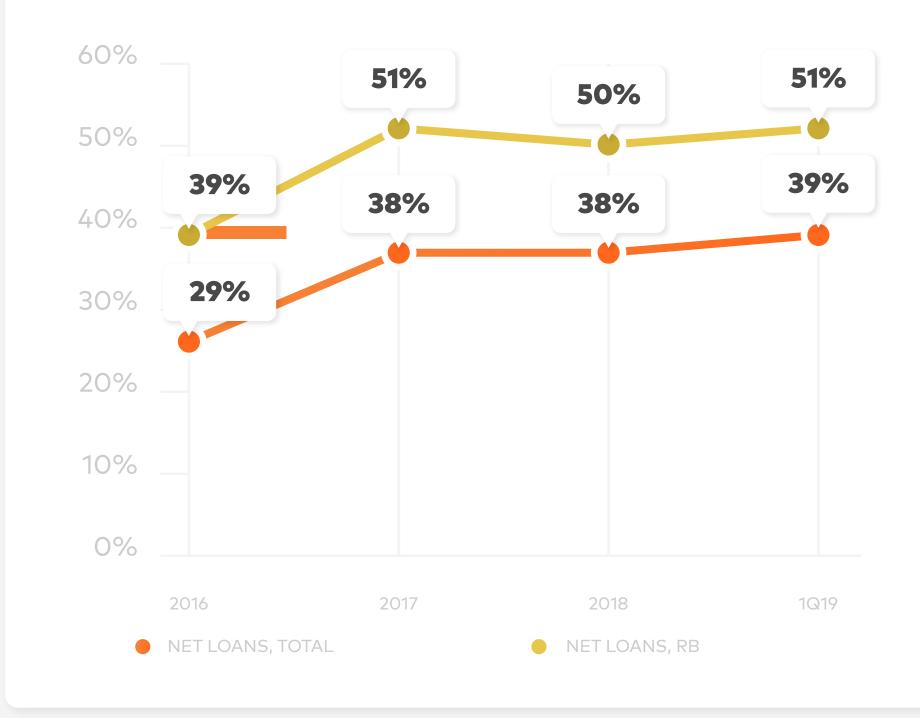


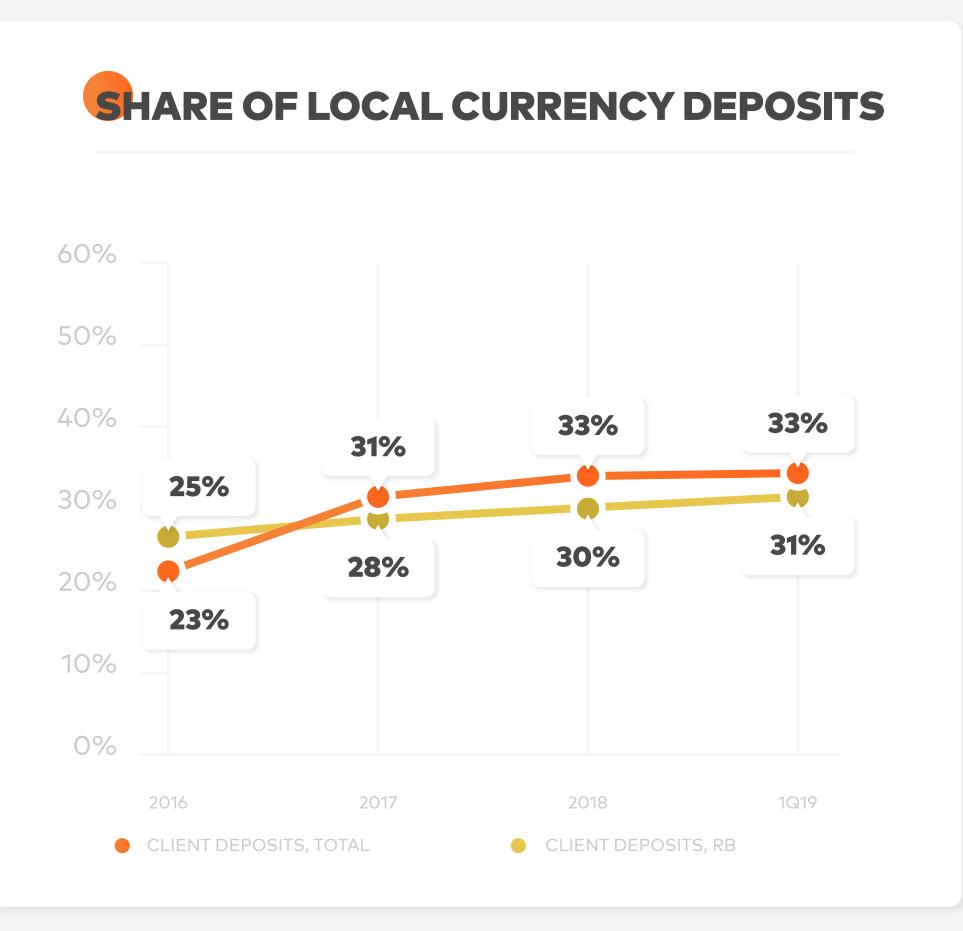


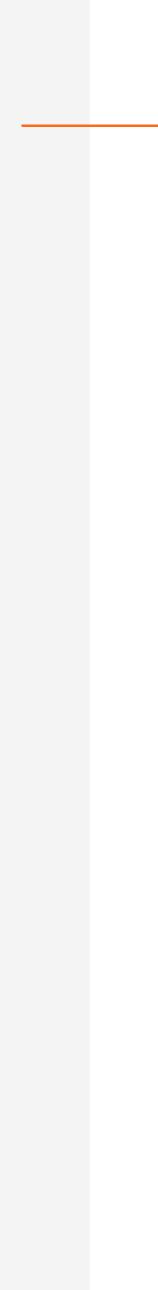
<sup>(1)</sup> Sector breakdown based on gross Banking Business portfolio

#### **DE-DOLLARISATION**

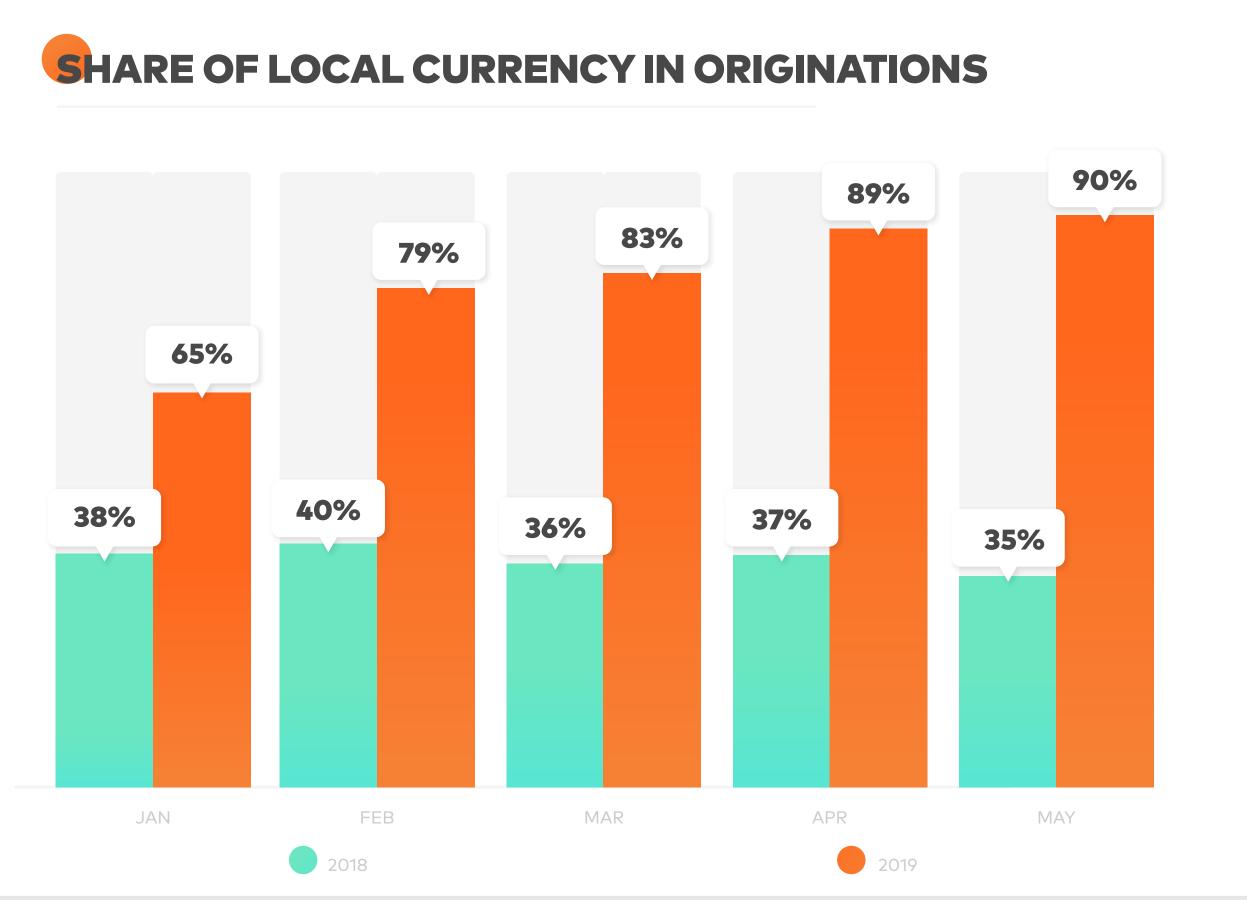
#### SHARE OF LOCAL CURRENCY LOANS







#### **ACCELERATING DE-DOLLARISATION IN MORTGAGES**



BOG standalone

#### SHORT MATURITY - BUFFER IN CASE OF CURRENCY DEVALUATION

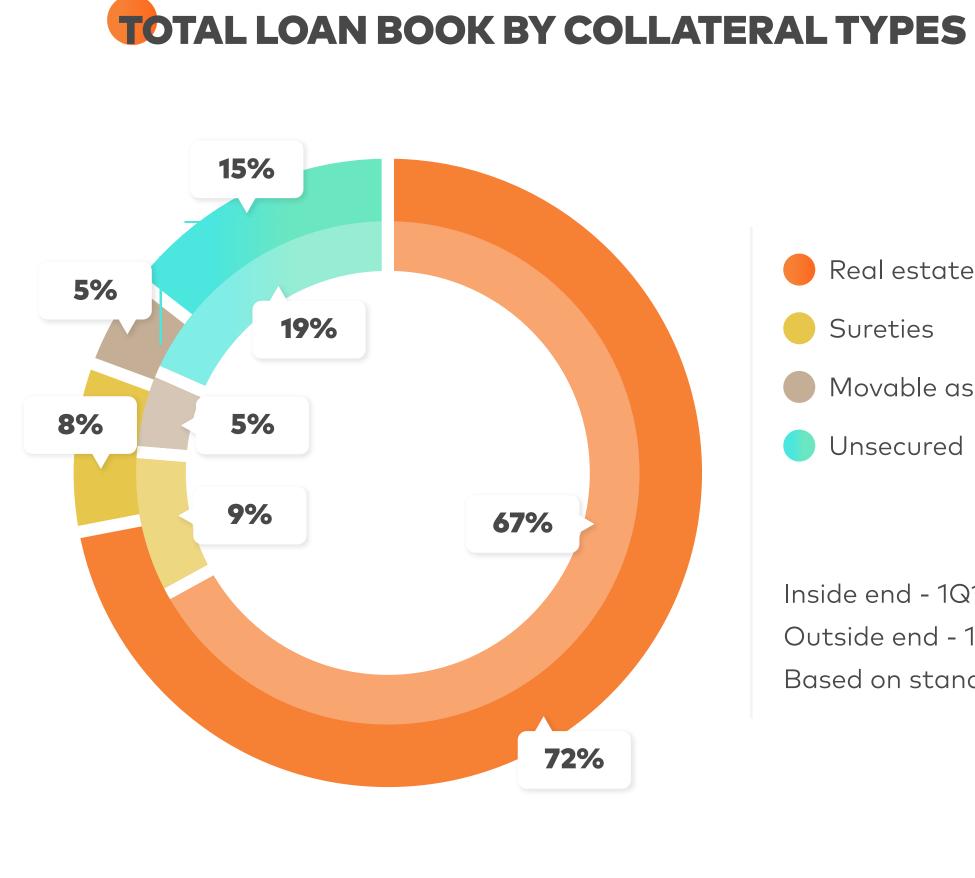
AVERAGE DURATION OF FOREIGN CURRENCY LOANS







#### **HIGH LEVEL OF COLLATERALISATION**



Real estate and cash

Sureties

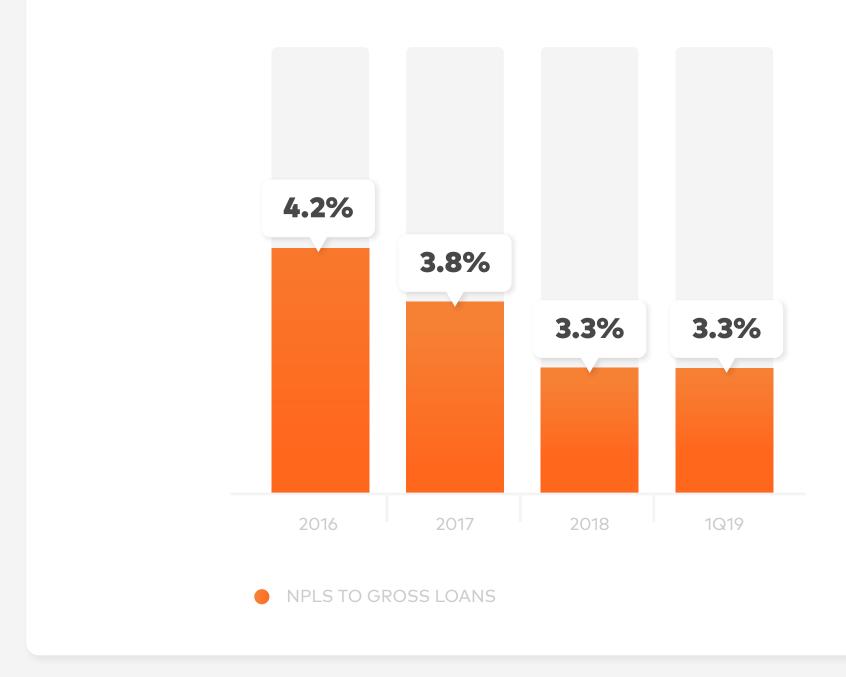
Movable assets

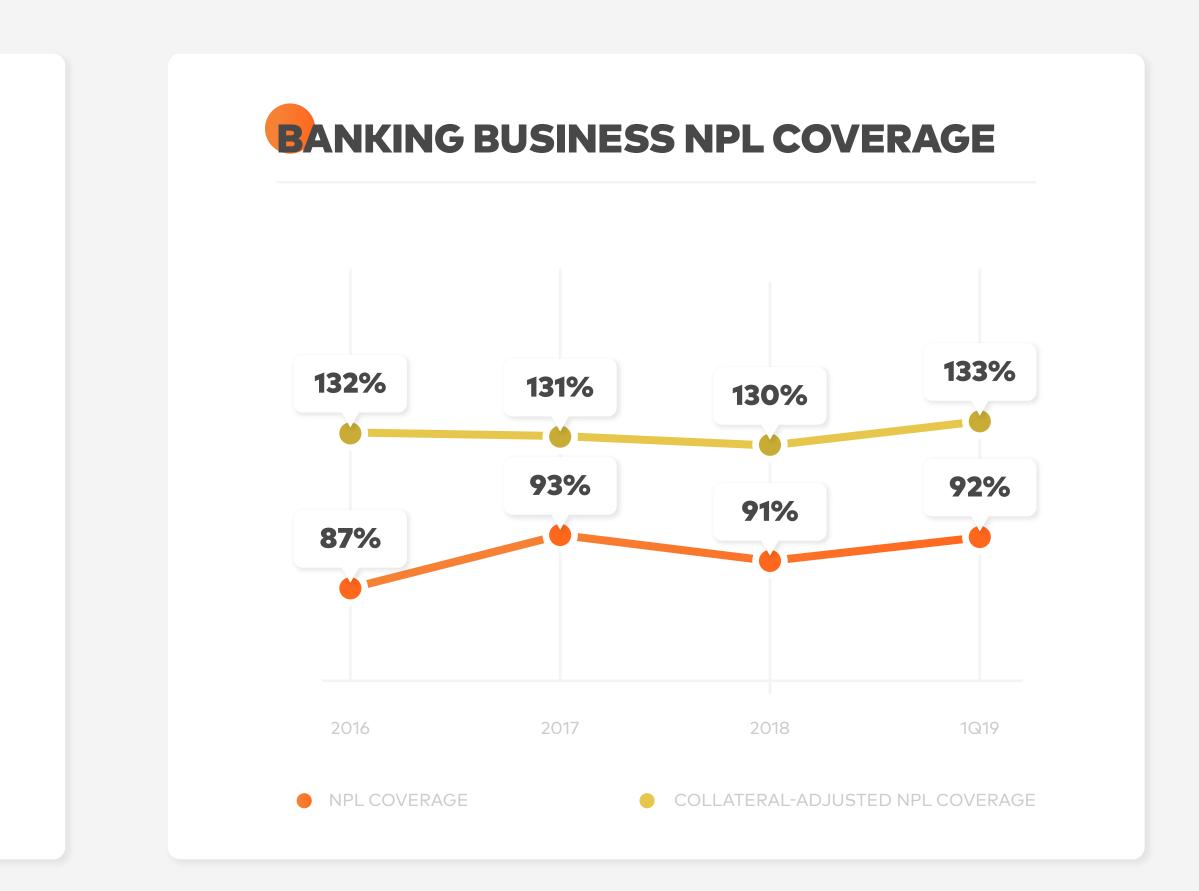
Unsecured

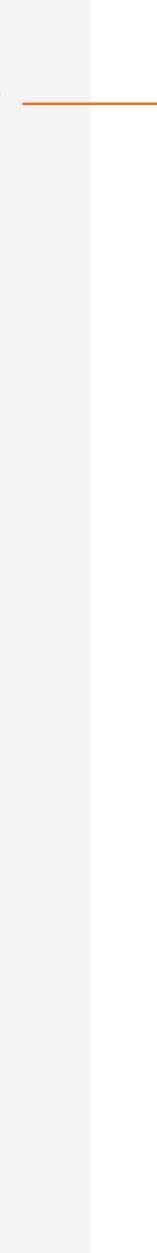
Inside end - 1Q18 Outside end - 1Q19 Based on standalone BOG data

#### **IMPROVING LOAN PORTFOLIO QUALITY**

#### **BANKING BUSINESS NPL COMPOSITION**



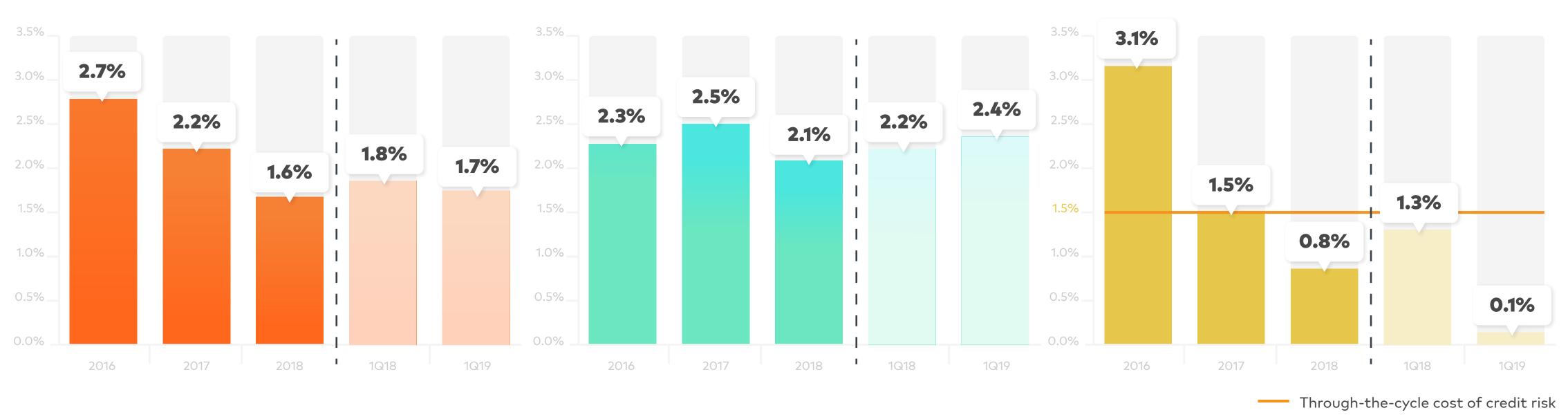




#### **COST OF CREDIT RISK**





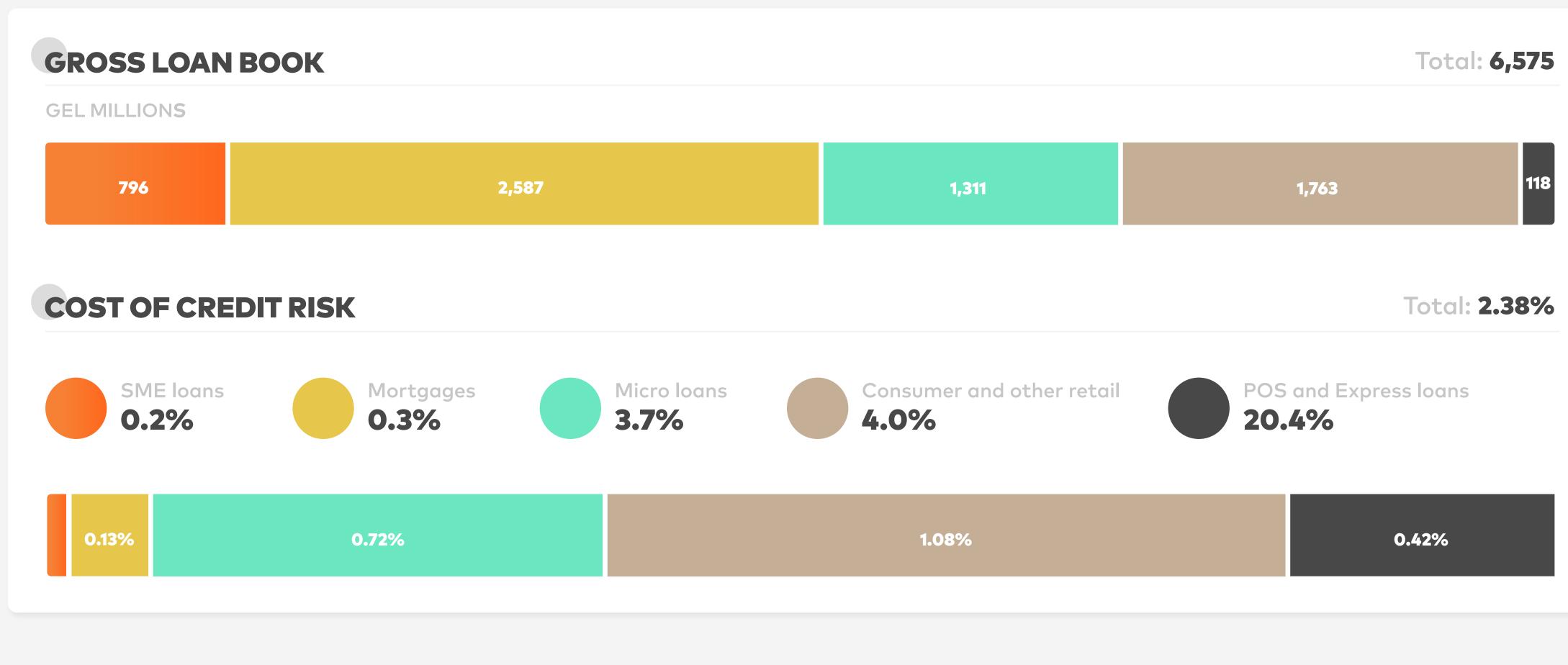


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#### **CORPORATE & INVESTMENT BANKING**



#### **RETAIL & WM COST OF CREDIT RISK COMPOSITION - 1Q19**



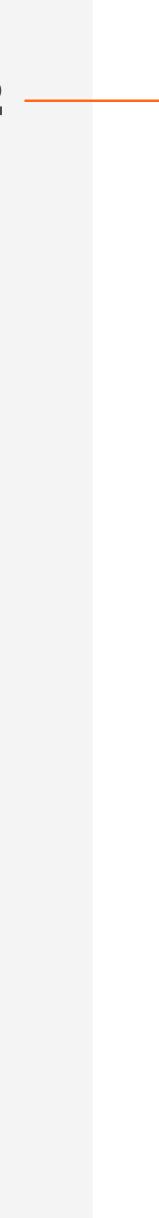


# LARGE CAPITAL AND LIQUIDITY BUFFERS

# LOWER EXPECTED RETAIL COST OF CREDIT RISK

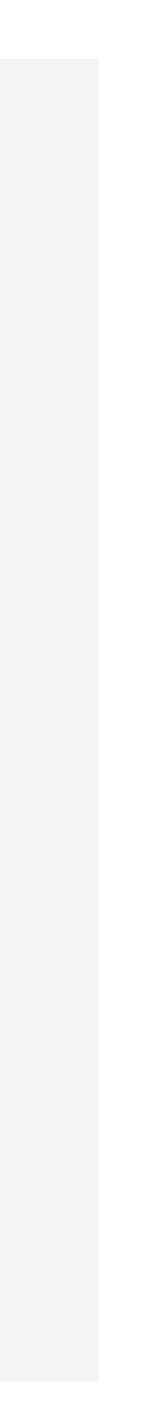
# **FOCUS ON DATA ANALYTICS AND AUTOMATION**





Investor Day | 25 June 2019 | Tbilisi, Georgia





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